Cost Overruns on Sponsored Projects

Effective Date: April 1, 2008

Latest Revision: July 1, 2012

Executive Summary

In carrying out sponsored projects, Principal Investigators are generally expected to limit charges to sponsored projects so that the funds awarded by the sponsors of those projects are sufficient to cover all costs. However, where expenditures in excess of amounts awarded by sponsors (hereafter referred to as "cost overruns") are incurred, Principal Investigators and those providing administrative assistance are expected to resolve those cost overruns on a timely basis, in accordance with the process set forth in this Policy.

Reason(s) for the Policy

To ensure that cost overruns incurred on sponsored projects are minimized to the maximum extent possible, and where they exist, that they are monitored and funded from alternate resources on a timely basis.

Primary Guidance to Which This Policy Responds

None

Responsible University Office & Officer

Office of the Controller

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Revision History

Previous version dated April 1, 2008

Who is Governed by This Policy

Principal Investigators
Departmental Administrators and other departmental staff who initiate, review and/or approve transactions on sponsored projects

Who Should Know This Policy

• All persons governed by this Policy (see above)

• Deans, Directors and Departmental Chairs

• Office of Research Administration staff

• Office of the Controller staff

Exclusions & Special Situations

None.

Policy Text

Principal Investigators and those responsible for assisting in financial oversight over sponsored projects are expected to monitor expenditures incurred on each individual project so that wherever possible, cost overruns are avoided. It is recognized, however, that in carrying out sponsored projects, it may sometimes be necessary to incur such cost overruns on a temporary basis, pending identification of alternate resources, in order that the work performed under the sponsored project is not adversely affected by a delay in identifying those alternate resources. The following rules apply to the University's expectations as to how cost overruns are to be resolved:

(a) When situations arise where a long term overdraft is anticipated, an overdraft should be avoided by charging excess expenditures to an alternate non-sponsored project upon incurrence of those expenditures.

(b) If an overdraft is incurred as a result of charging expenditures to a sponsored project in excess of the funding provided by the sponsor, and there is a reasonable expectation that there will ultimately be sufficient funds provided by an external sponsor to cover the overdraft (e.g., a temporary deficit which arises during a single year of a multi-year project that will resolve itself over the remaining life of the project, or a request for supplemental funding), then the temporary overdraft may in most cases remain charged to the project pending its clearance.

The determination that the project funding will ultimately be sufficient to cover any short term overdraft must be based on a realistic assessment of the status of the project and the available resources, and not merely a default judgment which merely delays resolution of a likely funding gap.

Finally, even where the overdraft is expected to be covered by sponsored funding over the life of the project, the University reserves the right to require a department to provide interim funding if
the amount of the temporary overdraft is considered to be significant, or if the period during
which the overdraft is expected to remain is deemed to be unreasonable.

(c) Where an overdraft exists and there is no expectation that there will ultimately be sufficient
sponsored funds to cover that overdraft, then the overdraft must be covered from non-sponsored
sources on a timely basis.

(d) Once a project has expired and a financial report is prepared and submitted to the sponsor,
any remaining overdraft should be promptly cleared, unless there is an expectation that
additional funds from the sponsor will be provided. In any case, 9 months after the expiration of
a project, any remaining overdraft will be transferred by the Controller's Office to an unrestricted
project owned by the School to which the grant is assigned.

During the year-end closing process, the Controller's Office will send a list of all sponsored
project cost overruns to each department to insure that the Chair is aware of the potential
liability. Upon receipt, the department is expected to review the list, confirm that sponsored
funds are anticipated, and where additional sponsored funds are not anticipated, to provide an
alternate source of funds to cover the overdraft. Further, in cases where an overdraft on a
sponsored project exceeds $100,000, the Controller's Office may require the Principal
Investigator or designee to confirm the temporary nature of the overdraft, and to explain how it
will be covered without adversely affecting the project itself. When requested to do so, the
Principal Investigator or designee must be prepared to respond on a timely basis.

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